

# STATE OF UTAH INSURANCE DEPARTMENT REPORT OF FINANCIAL EXAMINATION

of

# **EDUCATORS HEALTH CARE**

of

Murray, Utah

as of

December 31, 2008



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Honorable Neal T. Gooch, Acting Insurance Commissioner Utah Insurance Department 3110 State Office Building Salt Lake City, Utah 84114

Honorable Alfred W. Gross, Commissioner Chair, Financial Condition (E) Committee, NAIC Virginia State Corporation Commission Bureau of Insurance Commonwealth of Virginia PO Box 1157 Richmond, Virginia 23218

Pursuant to your instructions and in compliance with statutory requirements, an examination, as of December 31, 2008, has been made of the financial condition and business affairs of:

# EDUCATORS HEALTH CARE Murray, Utah

hereinafter referred to in this report as the Organization or EHC, and the following report of examination is respectfully submitted.

#### **SCOPE OF EXAMINATION**

#### Period Covered by Examination

We have performed our full scope financial examination of Educators Health Care. This examination covers the period of January 1, 2006 through December 31, 2008. The last financial examination was done as of December 31, 2005.

# **Examination Procedure Employed**

We conducted our examination in accordance with the National Association of Insurance Commissioners (NAIC) *Financial Condition Examiners Handbook*. The Handbook requires that we plan and perform the examination to evaluate the financial condition and identify prospective risks of the Organization by obtaining information about the Organization including corporate governance, identifying and assessing inherent risks within the Organization and evaluating system controls and procedures used to mitigate those risks. An examination also includes assessing the principles used and significant estimates made by management, as well as evaluating the overall financial

statement presentation, management's compliance with Statutory Accounting Principles and annual statement instructions when applicable to domestic state regulations.

All accounts and activities of the Organization were considered in accordance with the risk-focused examination process.

# **SUMMARY OF SIGNIFICANT FINDINGS**

The last financial examination was completed as of December 31, 2005. All issues found during the prior examination were resolved. A presentation error in the 2008 filed annual statements is identified in this report of examination under ACCOUNTS AND RECORDS.

#### SUBSEQUENT EVENTS

In late 2009, the controller was terminated, and replaced with two controllers concurrent with a restructuring of the accounting staff to have delineation of responsibilities between the "commercial" or for-profit, and the "education" or non-profit insurance entities. The oversight of the premium billing process will be split between the two controllers based on the respective company, and the responsibilities for accounts receivable and investments will also be divided between the two controllers.

During late 2009, Educators Mutual Insurance Association (EMIA), the parent and service provider, began implementing and testing a new claims system under contract from an outside software vendor.

On December 17, 2009, Andy Galano, president, announced his plans to retire effective March 31, 2010. EMIA's board of directors anticipates a candidate will be selected prior to Mr. Galano's departure.

#### **ORGANIZATION HISTORY**

#### General

The Organization filed its Articles of Incorporation (Articles) with the Department on October 1, 1979, exclusively for charitable and research purposes under Section 501(c)(3) of the Internal Revenue Code. The Articles authorized 50,000 shares of no par value common capital stock. The Organization commenced business on October 1, 1979, and holds a certificate of authority to write Health Maintenance Organization (HMO) business in Utah.

The Articles of Incorporation were amended as approved by the Department on November 20 1981, and the Organization was reorganized exclusively for the promotion of social welfare as described in Section 501 (c)(4) of the Internal Revenue Code.

There were no amendments to the Organization's articles of incorporation or bylaws since the prior examination.

### **Dividends and Capital Contributions**

No dividends were declared or paid, and no capital contributions have been made since the prior examination.

# Mergers and Acquisitions

The Organization was not involved in any acquisitions, mergers, disposals, dissolutions, and purchases or sales through reinsurance during the examination period.

#### CORPORATE RECORDS

Minutes of the meetings of the shareholder, directors, and committees were reviewed. The minutes indicated the Organization operates within the scope of its authority and the directors were properly informed of and participated in Organization affairs. At each annual Board of Directors meeting, a detailed report of investment transactions since the previous meeting is presented and approved. In general, the minutes of meetings of shareholder, directors, and committees adequately approved and supported the Organization's transactions and events. On January 18, 2007, the Utah Insurance Department examination report as of December 31, 2005, dated September 22, 2006, was distributed to the board, as required by U.C.A. § 31A-2-204(8).

# MANAGEMENT & CONTROL INCLUDING CORPORATE GOVERNANCE

The Organization's bylaws require that the directors and officers be the same as those of the parent. U.C.A § 31A-8-215 applies U.C.A § 31A Chapter 5, Part IV to HMOs. U.C.A § 31A-5-408 (2) requires shareholders to elect directors.

The following persons served as directors of the Organization as of December 31, 2008:

Name and Location	Principal Occupation
Arlene Arnold	Unisery Director
Orem, Utah	Eastern Utah Uniserv
Michael Evans	Teacher
Fillmore, Utah	Millard School District
James C. Fontaine	Retired CFO
Salt Lake City, Utah	Deseret Mutual Benefit Administrators
Michael R. Francis	Controller

Orem, Utah Utah Valley University

Paul R. Gottfredson Business Administrator

Ephraim, Utah South Sanpete School District

Wallace G. Harmer Retired Business Administrator

Salt Lake City, Utah Salt Lake School District

Michael W. Hepner Executive Director

West Jordan, Utah Utah School Employees Association

Timothy Leaman Teacher

Paradise, Utah Cache County School District

Mark Mickelsen Executive Director,

West Jordan, Utah Utah Education Association

Roger A. Pate Physical Facilities Supervisor

Orem, Utah Alpine School District

Randy R. Smart Attorney

Sandy, Utah Smart, Schofield, Shorter & Lunceford

James M. Thompson Teacher

Price, Utah Carbon School District

Scott C. Thornton Chief Actuary

Centerville, Utah Deseret Mutual Benefit Administrators

Richard R. Tranter Superintendent

Salt Lake City, Utah Murray School District

Delora I. Wight Teacher

Laketown, Utah Rich School District

There were several committees of the Board of Directors as of December 31, 2008, the most significant of which are the following:

#### **Executive Committee**

Wallace G. Harmer, Chair Rolando I. Galano James C. Fontaine Michael W. Hepner Michael R. Francis

# Randy R. Smart Richard R. Tranter Delora I. Wight

**Board Review Committee A** 

Michael W. Hepner, Chair

Paul R. Gottfredson

**Audit Committee** 

Michael R. Francis, Chair Arlene Arnold Wallace G. Harmer Roger A. Pate James M. Thompson

#### **Board Review Committee B**

Michael R. Francis, Chair Arlene Arnold Wallace G. Harmer Roger A. Pate James M. Thompson

#### Finance & Risk Management Committee

James C. Fontaine, Chair Michael Evans Timothy Leaman Scott C. Thornton

#### **Board Review Committee C**

James C. Fontaine, Chair Michael Evans Timothy Leaman Scott C. Thornton

#### **Legislative Committee**

Michael W. Hepner, Chair Paul R. Gottfredson Randy R. Smart Richard R. Tranter Delora I. Wight

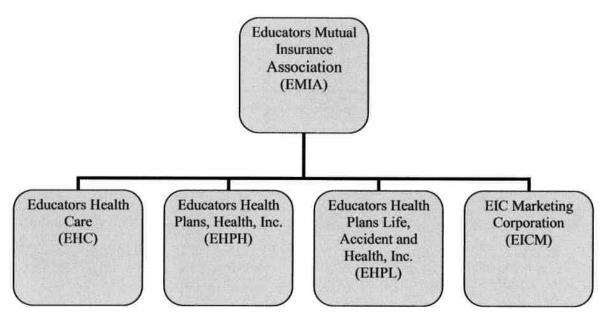
Officers of the Organization as of December 31, 2008, were the following:

Name and Location	Title and Principal Occupation
Rolando I. Galano Jennifer Q. Niesen David S. Glauser Steven C. Morrison Joseph H. Campbell Tiffany Bermingham Christie H. Hawkes Lavern K. Zaloba	President/Chief Executive Officer Secretary/Chief Operating Officer Treasurer/Chief Financial Officer Vice President Vice President Vice President Vice President Vice President

Biographical affidavits for officers and directors were filed with the Department in accordance with U.C.A. § 31A-5-410(1)(a)(ii).

#### **Holding Company System**

The Organization is wholly owned and controlled by its parent, Educators Mutual Insurance Association. An organization chart illustrating the holding company system follows:



The ultimate parent, EMIA is a Utah domestic non-profit mutual life insurance company organized in 1935, owned one hundred percent by its member policyholders. Educators Health Care (EHC) is a Utah non-profit health maintenance organization, formed in 1979 to provide medical and dental insurance products to school districts and other governmental employee groups. Educators Health Plans, Health, Inc. (EHPH) and Educators Health Plans Life, Accident and Health, Inc. (EHPL) were both formed in 2006 as Utah for-profit insurers to provide insurance products to non-governmental employee groups. EIC Marketing Corporation (EICM) is a for-profit brokerage firm organized to market insurance and employee benefit products.

#### Transactions with Affiliates

Effective December 17, 1997, the Organization entered into an administrative services agreement with its parent EMIA. According to the terms of the agreement, EMIA provides marketing and administrative services to EHC, for which EHC pays EMIA a fee. The agreement was amended twice during the examination period, on February 1, 2006 and September 1, 2007, changing the fee structure in order to more properly allocate costs as the companies have evolved. Currently the fee paid for services is equal to ten percent (10%) of all premiums received by EHC. During 2008, the fees paid by EHC to EMIA totaled \$259,392. The Organization provided an explanation to the Department with its Form D filing, for the reasoning behind the changes.

The Organization cedes one hundred percent (100%) of its group medical business to its parent pursuant to a reinsurance agreement, effective January 1, 1999. The business ceded includes the Care, CarePlus, HealthChoice, HealthChoice II, Network Select & Select Care products (referred to as "The Plans"). EHC retains no premium or losses on this business. On August 23, 2006, the reinsurance agreement was amended to revise the method of reinsurance premium collection, as recommended during the prior examination.

#### FIDELITY BONDS AND OTHER INSURANCE

As of the examination date, the Organization participated in a fidelity bond with EMIA and its insurance subsidiaries. The minimum fidelity coverage suggested by the NAIC for EMIA and its insurance subsidiaries is not less than \$600,000. As of the examination date, EMIA and its insurance subsidiaries were covered by a fidelity bond of \$800,000, which met the NAIC suggested minimum. The Organization was also included on general liability policies, including the Errors & Omission policy and Directors' & Officers' liability policy.

# PENSIONS, STOCK OWNERSHIP AND INSURANCE PLANS

The Organization had no employees and thus had no employee benefit programs or life and health insurance plans for employees. All personnel working on behalf of the Organization are employees of the parent, and provide services pursuant to an administrative services agreement.

#### TERRITORY AND PLAN OF OPERATION

As of the examination date the Organization was authorized to conduct HMO business in the state of Utah and furnish health care services through arrangements with providers to enrollees. It also writes PPO dental coverage. The Organization was obligated to arrange for available accessible health care, utilizing both leased access to health care networks, and direct contracts with hospitals and physicians outside the network.

The Organization's products were marketed through an administrative services agreement with its parent, EMIA. In addition, the parent provided seminars, training sessions, and faculty meetings with employer groups, informational brochures and descriptions of the Organization's plans, which EMIA delivered to employer groups within the Organization's authorized service area.

#### **GROWTH OF ORGANIZATION**

EHC saw a significant decrease of premium and expenses in 2007 due to the shifting of commercial business to the new affiliated entities Educators Health Plans, Health, Inc. (EHPH), and Educators Health Plans Life, Accident and Health, Inc. (EHPL).

The following exhibit depicts the Organization's financial results throughout the examination period:

	2008	2007	2006
Net admitted assets	3,524,438	3,370,593	3,242,080
Total liabilities	213,854	246,765	463,564
Total capital and surplus	3,310,584	3,123,828	2,778,516
Net income (loss)	242,651	372,913	(102,779)
Direct Premium	14,435,404	13,810,146	16,106,087
Net premium	2,474,372	2,119,307	4,296,994
Net Premium/ Surplus Ratio	74.74%	67.84%	154.65%

#### LOSS EXPERIENCE

The following exhibit shows the underwriting results of the Organization for the period under examination. The amounts were compiled from the Organization's filed annual statements and from examination results.

#### Accident and Health

	2008	2007	2006
Premiums earned	14,435,404	13,810,146	16,106,087
Incurred claims amount	13,867,491	13,425,631	15,401,533
Change in contract reserves	0	(87,682)	87,682
Loss ratio	96%	97%	96%
Number of policies	15	18	40
Number of covered lives	9,822	9,691	15,072
Member months	117,339	112,626	191,184

#### REINSURANCE

#### Ceded

The Organization cedes one hundred percent (100%) of its health business to EMIA. (TRANSACTIONS WITH AFFILIATES). During 2008, EHC reported \$11,961,032 premium ceded to EMIA with a payable to EMIA at year-end of \$9,971. EHC reported a receivable on paid losses of \$1,570,253 and unpaid losses of \$0 from EMIA.

#### ACCOUNTS AND RECORDS

The Organization utilizes a centralized computer record processing system, supplemented by ancillary records maintained either manually or on personal computers. A trial balance, as of December 31, 2008, was prepared from the Organization's general ledger.

An independent certified public accounting firm audited the Organization's records during the period covered by this examination. Audit reports generated by the auditors for the years 2006 through 2008 were made available for the examiners' use.

As of December 31, 2008, the assets in the statutory custodial account deposit held for the benefit of all policyholders, were not secured by a compliant custodial agreement as required by Utah Code Annotated (U.C.A.) 31 § A-4-108. During early 2009, prior to the start of the financial examination, the Association and the Department were working together to resolve this issue. A compliant custodial agreement was executed on April 27, 2009, meeting all requirements of the Utah Administrative Code (U.A.C.) Rule R590-178. The Board of Directors approved the agreement on May 28, 2009.

One reporting error was noted in which the 2008 Annual Statement Exhibit of Premium, Enrollment and Utilization was not correctly reported in accordance with the NAIC Annual Statement Instructions. This error had no impact on the Organization's balance sheet.

The examination recommends that the Organization implement a process of training and review that will enhance the accuracy of periodic financial statements, and follow the NAIC 2008 Annual Statement Instructions.

#### STATUTORY DEPOSITS

The Organization's statutory deposit requirement was \$550,000, pursuant to U.C.A. § 31A-8-211(1). The examination confirmed that the Organization adequately maintained a statutory deposit consisting of the following for the benefit of all policyholders, claimants and creditors of the Organization with the State of Utah.

State	Description of Deposit	<u>P</u>	ar Value	<u>B</u>	ook Value	F	air Value
Utah	FNMA Note, 3.25%, mat 5/21/10	\$	250,000	\$	252,447	\$	252,025
Utah	FNMA Note, 4.05%, mat 9/18/13		150,000	·	150,000	Ť	152,063
Utah	US Treas Bond, 8.75%, mat 8/15/20		150,000		150,000		234,164
Total	Utah Insurance Department	\$	550,000	\$	552,447	\$	638,252

#### FINANCIAL STATEMENTS

The following financial statements were prepared from the Organization's accounting records and the valuations and determination made during the examination. The accompanying COMMENTS ON FINANCIAL STATEMENTS are an integral part of the financial statements.

# EDUCATORS HEALTH CARE BALANCE SHEET (ASSETS) as of December 31, 2008

	Net Admitted Assets
Bonds	\$ 1,998,709
Preferred stocks	77,900
Common stocks	138,932
Cash and short-term investments	1,145,390
Investment income due and accrued	32,242
Uncollected premiums and agents' balances	54,468
Receivable from parent, subsidiaries and affiliates	74,212
Healthcare and other amounts receivable	2,587
Total assets	\$ 3,524,438

# EDUCATORS HEALTH CARE BALANCE SHEET (LIABILITIES, CAPITAL AND SURPLUS) as of December 31, 2008

		Notes
LIABILITIES		
Claims unpaid	\$174,940	
Unpaid claims adjustment expenses	5,248	
Premiums received in advance	100	
General expenses due or accrued	5,277	
Ceded reinsurance premiums payable	9,971	
Remittances and items not allocated	10,989	
Amounts due to parent, subsidiaries and affiliates	7,329	
Total liabilities	\$213,854	
CAPITAL AND SURPLUS		
Common capital stock	\$330,000	
Unassigned funds (surplus)	2,980,584	
Total capital and surplus	\$3,310,584	(1)
Total liabilities, capital and surplus	\$3,524,438	

# EDUCATORS HEALTH CARE STATEMENT OF REVENUE AND EXPENSES for the Year Ended December 31, 2008

Net premium income Aggregate write-ins for other health care related revenues	\$	2,474,372 65
Total revenues	\$	2,474,437
Hospital/medical benefits		2,779,607
Other professional services		8,414,393
Outside referrals		640,078
Emergency room and out-of-area		541,907
Prescription drugs	***************************************	1,492,205
Subtotal	\$	13,868,190
Less net reinsurance recoveries		11,961,032
Total hospital and medical	\$	1,907,158
Claims adjustment expenses	***************************************	5,248
General administrative expenses		452,574
Total underwriting deductions		2,364,980
Net underwriting gain or (loss)	\$	109,457
Net investment income earned		132,117
Net realized capital gains (losses)		1,077
Net investment gains (losses)	\$	133,194
Net income after capital gains tax and before		
all other federal income taxes	_\$_	242,651
Federal and foreign income taxes incurred		0
Net income (loss)	\$	242,651

# EDUCATORS HEALTH CARE RECONCILIATION OF CAPITAL AND SURPLUS 2005 through 2008

	2005	2006	2007	Per Exam 2008
Capital and surplus prior reporting year Net income or (loss) Change in net unrealized capital gains	\$2,779,673 90,214 (22,223)	\$ 2,781,261 (102,779) 35,076	\$ 2,778,517 372,913 (28,858)	\$ 3,123,828 242,651 (54,536)
Change in nonadmitted assets Change in asset valuation reserve	(66,403)	64,959	1,256	(1,359)
Surplus adjustments: Paid in Rounding	0	*****		
Net change in capital and surplus Capital and surplus end of reporting year	1,588 \$ 2,781,261	(2,744) \$ 2,778,517	345,311 \$ 3,123,828	186,756 \$ 3,310,584

# **COMMENTS ON FINANCIAL STATEMENTS**

#### (1) Capital and surplus

\$3,310,584

The Organization's capital and surplus was determined to be \$3,310,584, which is the same as the amount reported in the Organization's annual statement as of December 31, 2008. The following schedule identifies any examination changes:

The Organization's minimum capital requirement was \$100,000 as defined in U.C.A. § 31A-8-209. As defined by U.C.A. § 31A-17 Part 6, the Organization had total adjusted capital of \$3,310,586, which exceeded the Organization action level risk-based capital (RBC) requirement of \$1,580,482 by \$1,730,104.

#### **SUMMARY OF RECOMMENDATIONS**

The examination recommends that the Organization, at the group level, implement a program of training and process review to improve compliance to NAIC Statement Instructions and the Statutory Accounting Principles, as adopted by Utah Code.

#### ACKNOWLEDGEMENT

Michael Mayberry, FSA, MAAA, of L&E Actuaries and Consultants, performed the actuarial phase of the examination. Colette M. Hogan Sawyer, CFE, CPM, PIR, Assistant Chief Examiner, Donald Catmull, CFE, co-reviewer, representing the Department, supervised the examination. Aaron Phillips, CFE, and Teresa Trusty, APIR, representing the Department, participated in the examination. Brandon Thomas, HISP, of Huff, Thomas and Company performed the information systems review. They join the undersigned in acknowledging the assistance and cooperation extended during the course of this examination by officers, employees, and representatives of the Association.

Respectfully Submitted,

Carolyn Maynard, CFE, Examiner-in-Charge

Huff, Thomas & Company

Carp Maynard

Representing the Utah Insurance Department